

**INLAND REVENUE AUTHORITY
OF SINGAPORE**

**FINANCIAL STATEMENTS FOR THE
FINANCIAL YEAR ENDED 31 MARCH 2026**

**INLAND REVENUE AUTHORITY OF SINGAPORE
STATEMENT BY THE MEMBERS OF THE BOARD
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

In our opinion, the financial statements of the Inland Revenue Authority of Singapore (the Authority) as set out on pages 1 to 36 are drawn up in accordance with the provisions of the Inland Revenue Authority of Singapore Act 1992, the Public Sector (Governance) Act 2018 and the Statutory Board Financial Reporting Standards so as to present fairly, in all material respects, the state of affairs of the Authority as at 31 March 2026, and the results, changes in equity and cash flows of the Authority for the financial year ended on that date.

On behalf of the Board



LAI CHUNG HAN
CHAIRMAN
SINGAPORE



OW FOOK CHUEN
COMMISSIONER OF INLAND REVENUE /
CHIEF EXECUTIVE OFFICER
SINGAPORE

17 June 2026

**INDEPENDENT AUDITOR'S REPORT
ON THE AUDIT OF THE FINANCIAL STATEMENTS OF
THE INLAND REVENUE AUTHORITY OF SINGAPORE
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

Report on the Audit of the Financial Statements

Opinion

The financial statements of the Inland Revenue Authority of Singapore (the Authority), set out on pages 1 to 36, have been audited under my direction. These financial statements comprise the statement of financial position as at 31 March 2026, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In my opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Public Sector (Governance) Act 2018 (the PSG Act), the Inland Revenue Authority of Singapore Act 1992 (the IRAS Act) and Statutory Board Financial Reporting Standards so as to present fairly, in all material respects, the state of affairs of the Authority as at 31 March 2026 and the results, changes in equity and cash flows of the Authority for the financial year ended on that date.

Basis for Opinion

The audit was conducted in accordance with Singapore Standards on Auditing (SSAs). The responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of this report. As the Auditor-General, I am independent of the Authority and I exercise my duties and powers in accordance with the Constitution of the Republic of Singapore and the Audit Act 1966 (the Audit Act). Ethical requirements that are relevant to the audit and in line with the Accounting and Corporate Regulatory Authority Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) have been fulfilled. I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my opinion.

Other Information

The management is responsible for the other information. The other information obtained at the date of this auditor's report is the Statement by the Members of the Board but does not include the financial statements and my auditor's report thereon.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with the audit of the financial statements, the auditor's responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or the knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work performed on the other information obtained prior to the date of this auditor's report, there is a material misstatement of this other information, that fact will be reported. I have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

The management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the PSG Act, the IRAS Act and Statutory Board Financial Reporting Standards, and for such internal controls as management determines are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

The Authority is constituted based on the IRAS Act and its dissolution requires Parliament's approval. In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless there is intention to wind up the Authority or for the Authority to cease operations.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, professional judgement is exercised and professional scepticism is maintained throughout the audit. An audit also includes:

- Identifying and assessing the risks of material misstatement of the financial statements, whether due to fraud or error, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtaining an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal controls.
- Evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Concluding on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If I conclude that a material uncertainty exists, I will draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, modify my opinion. My conclusion is based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluating the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls identified during the audit are communicated to those charged with governance.

Report on Other Legal and Regulatory Requirements

Opinion

In my opinion:

- (a) the receipts, expenditure, investment of moneys and the acquisition and disposal of assets by the Authority during the financial year are, in all material respects, in accordance with the provisions of the PSG Act, the IRAS Act and the requirements of any other written law applicable to moneys of or managed by the Authority; and
- (b) proper accounting and other records have been kept, including records of all assets of the Authority whether purchased, donated or otherwise.

Basis for Opinion

The audit was conducted in accordance with SSAs. The responsibilities under those standards are further described in the Auditor's Responsibilities for the Compliance Audit section of this report. As the Auditor-General, I am independent of the Authority and I exercise my duties and powers in accordance with the Constitution of the Republic of Singapore and the Audit Act. Ethical requirements that are relevant to the audit and in line with the ACRA Code have been fulfilled. I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my opinion on management's compliance.

Responsibilities of Management for Compliance with Legal and Regulatory Requirements

The management is responsible for ensuring that the receipts, expenditure, investment of moneys and the acquisition and disposal of assets, are in accordance with the provisions of the PSG Act, the IRAS Act and the requirements of any other written law applicable to moneys of or managed by the Authority. This responsibility includes monitoring related compliance

requirements relevant to the Authority, and implementing internal controls as management determines are necessary to enable compliance with the requirements.

Auditor's Responsibilities for the Compliance Audit

My responsibility is to express an opinion on management's compliance based on the audit of the financial statements. The compliance audit was planned and performed to obtain reasonable assurance about whether the receipts, expenditure, investment of moneys and the acquisition and disposal of assets, are in accordance with the provisions of the PSG Act, the IRAS Act and the requirements of any other written law applicable to moneys of or managed by the Authority.

A compliance audit includes obtaining an understanding of the internal controls relevant to the receipts, expenditure, investment of moneys and the acquisition and disposal of assets; and assessing the risks of material misstatement of the financial statements from non-compliance, if any, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal controls. Because of the inherent limitations in any internal control system, non-compliances may nevertheless occur and not be detected.

NG_Wai_C Digitally signed by
NG_Wai_Choong
hoong@ag
@ago.gov.sg
o.gov.sg Date: 2026.06.17
15:56:55 +08'00'

NG WAI CHOONG
AUDITOR-GENERAL
SINGAPORE
17 June 2026

INLAND REVENUE AUTHORITY OF SINGAPORE
STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2026

	Note	FY2025/26 S\$'000	FY2024/25 S\$'000
Share capital	3	7,823	7,823
Accumulated surplus		1,256,671	1,224,705
		1,264,494	1,232,528
Represented by:			
Non-current assets			
Property, plant and equipment	4	217,078	257,270
Intangible assets	5	277,174	283,912
Development projects-in-progress	6	133,621	72,356
Prepayments		2,598	1,745
		630,471	615,283
Current assets			
Funds with fund managers	7	439,907	519,245
Trade and other receivables	8	50,176	84,550
Prepayments		19,025	7,467
Cash and cash equivalents	9	318,375	244,120
		827,483	855,382
Less:			
Current liabilities			
Trade and other payables	10	108,585	97,867
Lease liabilities	11	43,439	42,999
Advances and deposits		2,833	2,621
Deferred income	12	-	418
Contribution payable to Government			
Consolidated Fund	13	6,638	24,559
Provision for unutilised leave	14	14,800	15,528
Provision for pension and gratuities	15	1,822	1,242
		178,117	185,234
Net current assets		649,366	670,148
Less:			
Non-current liabilities			
Lease liabilities	11	3,134	40,258
Provision for pension and gratuities	15	12,209	12,645
		1,264,494	1,232,528
Trust Funds			
Net assets of:			
Senior Employment Credits Sub-Fund	25	666,330	899,449
Enabling Employment Credits Sub-Fund	25	78,881	108,468
Trust Fund for the Progressive Wage			
Credit Scheme	26	2,457,156	3,128,109

The accompanying notes form an integral part of the financial statements.

INLAND REVENUE AUTHORITY OF SINGAPORE
STATEMENT OF COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

	Note	FY2025/26 S\$'000	FY2024/25 S\$'000
Operating income			
Agency fee		592,639	609,488
Other income		60,146	60,061
	16	652,785	669,549
Less:			
Operating expenditure			
Manpower	17	317,674	317,616
Service and lease expenses	11, 18	165,427	105,526
Depreciation and amortisation	4, 5	92,982	73,986
Maintenance of building and equipment		43,208	32,427
Staff welfare and training		9,323	8,154
Utilities and communication		6,243	6,433
Property tax		4,830	4,686
Interest expenses on lease liabilities	11	1,486	2,400
Office and other supplies		1,453	1,462
Public relations and events		1,280	709
General expenses		926	846
		644,832	554,245
Operating surplus		7,953	115,304
Net investment income	19	31,095	29,162
Other comprehensive income			
<i>Item that will not be reclassified to Operating surplus</i>			
Actuarial loss	15	(444)	(235)
Surplus for the financial year before contribution to Government Consolidated Fund		38,604	144,231
Less:			
Contribution to Government Consolidated Fund	13	6,638	24,559
Net surplus for the financial year, representing total comprehensive income for the financial year		31,966	119,672

The accompanying notes form an integral part of the financial statements.

INLAND REVENUE AUTHORITY OF SINGAPORE
STATEMENT OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

	Share Capital S\$'000	Accumulated Surplus S\$'000	Total S\$'000
Balance as at 1 April 2024	7,823	1,105,033	1,112,856
Total comprehensive income for the financial year	-	119,672	119,672
Balance as at 31 March 2025	7,823	1,224,705	1,232,528
Total comprehensive income for the financial year	-	31,966	31,966
Balance as at 31 March 2026	7,823	1,256,671	1,264,494

The accompanying notes form an integral part of the financial statements.

INLAND REVENUE AUTHORITY OF SINGAPORE
STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

	Note	FY2025/26 S\$'000	FY2024/25 S\$'000
Cash flows from operating activities			
Agency fee and other income received		686,118	721,286
Cash paid to employees and suppliers		(548,107)	(459,602)
Contribution to Government Consolidated Fund		(24,559)	(31,927)
Net cash from operating activities		113,452	229,757
Cash flows from investing activities			
Proceeds from disposal of funds placed with fund managers		203,700	40,000
Funds placed with fund managers		(100,000)	-
Expenditure on development projects		(111,433)	(163,178)
Payment for purchase of property, plant and equipment and intangible assets		(923)	(477)
Proceeds from disposal of property, plant and equipment		2	10
Interest income received		7,627	8,361
Net cash used in investing activities		(1,027)	(115,284)
Cash flows from financing activities			
Repayment of lease liabilities	11	(36,534)	(37,350)
Interest paid	11	(1,636)	(2,560)
Net cash used in financing activities		(38,170)	(39,910)
Net increase in cash and cash equivalents		74,255	74,563
Cash and cash equivalents as at beginning of the financial year		244,120	169,557
Cash and cash equivalents as at end of the financial year	9	318,375	244,120

The accompanying notes form an integral part of the financial statements.

**INLAND REVENUE AUTHORITY OF SINGAPORE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026**

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 GENERAL ACTIVITIES

The Inland Revenue Authority of Singapore (the Authority) was established under the Inland Revenue Authority of Singapore Act 1992 and is under the purview of the Ministry of Finance.

The Authority acts as the agent of the Government of the Republic of Singapore (the Government) in administering, assessing, collecting and enforcing payment of income tax, property tax, goods and services tax, estate duty, stamp duty, gambling duties, casino tax and such other taxes as may be agreed between the Government and the Authority.

Pursuant to these principal activities, the Authority will advise the Government on the formulation of tax policies and represent Singapore internationally in respect of matters relating to taxation.

As a statutory board, the Authority is subject to the directions of the Ministry of Finance and is required to comply with policies and instructions issued from time to time by the Ministry of Finance and other government agencies.

The Authority was appointed as one of the trustees of Trust Fund for the Employment Credit Schemes with effect from 29 January 2021. The Authority was also appointed as the trustee of the Trust Fund for Progressive Wage Credit Scheme with effect from 13 December 2022. Details of the trust funds are disclosed in Notes 25 and 26 respectively.

The registered office and principal place of operation of the Authority is located at 55 Newton Road, Revenue House, Singapore 307987.

2 MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Basis of Preparation

The financial statements of the Authority have been prepared in accordance with the provisions of the Inland Revenue Authority of Singapore Act 1992, the Public Sector (Governance) Act 2018 and the Statutory Board Financial Reporting Standards (SB-FRSs).

(a) Functional currency and presentation

The financial statements are presented in Singapore dollars (S\$), which is also the Authority's functional currency. All financial information presented in Singapore dollars has been rounded to the nearest thousand, unless otherwise stated.

(b) Basis of measurement

The financial statements are prepared on the historical cost basis except for certain financial assets and liabilities as disclosed in the accounting policies below.

(c) Use of estimates and judgements

The preparation of the financial statements in conformity with SB-FRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets, liabilities, income and expenditure. These are based on management's best knowledge of current events and relevant factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Critical Accounting Estimates

The management's use of estimates and assumptions are integral to the valuation of property, plant and equipment and intangible assets, and the provision for pension and gratuities. The useful life and impairment of property, plant and equipment and intangible assets are reviewed on an annual basis as described in Notes 2.2, 2.3 and 2.5 to the financial statements. Details of the underlying assumptions that are made by management for the provision for pension and gratuities are as set out in Note 15 to the financial statements.

(d) Changes in accounting policies

On 1 April 2025, the Authority adopted the following amendments to SB-FRS mandatory for application for the financial year:

- Amendments to SB-FRS 21: Lack of Exchangeability

This adoption has no material effect on the Authority's financial statements for the current financial year.

2.2 Property, Plant and Equipment

(a) Measurement

Property, plant and equipment acquired by the Authority are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items.

(b) Depreciation

Depreciation is calculated on a straight-line basis from the date the property, plant and equipment are ready for use to write off the cost of the property, plant and equipment, less residual value, over their estimated useful lives as follows:

	<u>Estimated Useful Lives</u>
Leasehold Land	97 years
Building	23 to 50 years
Building Systems & Improvements	4 to 20 years
Computer Hardware	2 to 5 years
Office Equipment	5 years
Furniture & Fittings	5 years
Motor Vehicles	7 years

Property, plant and equipment costing less than S\$6,000 are charged to the Statement of Comprehensive Income in the year of purchase.

The residual value, useful life and depreciation method are reviewed at each financial year-end to ensure that the amount, method and period of depreciation are consistent with previous estimates and that the expected pattern of consumption of the future economic benefits are embodied in the items of property, plant and equipment.

(c) Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset when it is probable that future economic benefits, in excess of the standard of performance of the asset before the expenditure was made, will flow to the Authority and the cost can be reliably measured. Other subsequent expenditure is recognised as an expense when incurred.

(d) Disposal

On disposal of an item of property, plant and equipment, the difference between the net disposal proceeds and its carrying amount is taken to the Statement of Comprehensive Income.

2.3 Intangible Assets

Intangible assets consist of computer software and software development costs for various computer applications. They are capitalised on the basis of the costs incurred to acquire or develop and bring to use the software. Direct expenditure, which enhances or extends the performance of computer software beyond its specifications and which can be reliably measured, is recognised as a capital improvement and added to the original cost of the software. Cost associated with maintaining computer software is recognised as an expense when incurred. On disposal of an item of intangible assets, the difference between the net disposal proceeds and its carrying amount is taken to the Statement of Comprehensive Income.

Intangible assets are stated at cost less accumulated amortisation and impairment losses. These costs are amortised using the straight-line method from the date the intangible assets are ready for use over their estimated useful lives of 2 to 8 years. Computer software and development costs costing less than S\$6,000 are charged to the Statement of Comprehensive Income in the year of purchase.

The amortisation period and the amortisation method are reviewed at each financial year-end to ensure that the amount, method and period of amortisation are consistent with previous estimates and that the expected pattern of consumption of the future economic benefits are embodied in the items of the intangible assets.

2.4 Development Projects-in-progress

Development projects-in-progress relate mainly to Infocomm Technology projects, carried out by the Authority during the financial year. The cost of development projects-in-progress includes the cost of materials, direct labour and any other costs directly attributable to bringing the assets to a working condition for their intended use. No depreciation or amortisation is calculated for development projects-in-progress until they are ready for use and transferred to property, plant and equipment or intangible assets.

2.5 Impairment of Non-financial Assets

Property, plant and equipment, intangible assets and development projects-in-progress are reviewed for impairment at each financial year-end or whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable.

For the purpose of impairment testing, an asset's recoverable amount is the higher of the asset's or cash-generating unit's (CGU) fair value less costs to sell and its value in use. The recoverable amount is determined on an individual asset basis unless the asset does not generate cash flows largely independent of those from other assets. If this is the case, the recoverable amount is determined for the CGU to which the asset belongs. A CGU is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. In assessing value in use for cash-generating assets, the estimated future cash flows expected to be generated by the asset are discounted to their present value. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down

to its recoverable amount. The difference between the carrying amount and recoverable amount is recognised as an impairment loss in the Statement of Comprehensive Income.

Reversal of impairment losses recognised in prior years is recorded when there is an indication that the impairment losses recognised for the asset no longer exist or have decreased. A previously recognised impairment loss is reversed only if there has been a change in estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated depreciation or amortisation) had no impairment loss been recognised for the asset in prior years. The reversal is recognised in the Statement of Comprehensive Income.

2.6 Financial Assets

(a) Classification

The Authority classifies its financial assets in the following categories: amortised cost and fair value through profit or loss. The classification depends on the contractual cash flow characteristics of the financial assets and the business model under which they are held. Management determines the classification of its financial assets at initial recognition and re-evaluates this classification when there is a change in business model under which they are held.

(i) Amortised cost

This category comprises non-equity financial assets that meet both of the following conditions:

- The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- The contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

They arise when the Authority provides money, goods or services directly to a debtor with no intention of trading the financial asset. Financial assets in this category are presented as current assets if they are due within 12 months after the financial year-end. For those that are due more than 12 months after the financial year-end, they are classified as non-current assets.

The Authority's trade and other receivables and cash and cash equivalents are classified as financial assets at amortised cost.

(ii) Fair value through profit or loss

This category comprises financial assets held for trading, and those designated at fair value through profit or loss at inception. A financial asset shall be measured at fair value through profit or loss unless it is measured at amortised cost. On

initial recognition, financial assets may be designated at fair value through profit or loss if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise. Assets in this category are presented as current assets if they are either held for trading or are expected to be realised within 12 months after the financial year-end.

The Authority's investments in funds with fund managers are classified as financial assets at fair value through profit or loss.

(b) Recognition and derecognition

Purchases and sales of financial assets are recognised on trade-date – the date on which the Authority commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Authority has transferred substantially all risks and rewards of ownership. On derecognition of financial assets measured at amortised cost and fair value through profit or loss, the difference between the carrying amount and the sum of the consideration received is recognised in profit or loss.

(c) Initial measurement

Financial assets are initially recognised at fair value plus transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value.

(d) Subsequent measurement

Financial assets measured at fair value through profit or loss are subsequently carried at fair value. Financial assets measured at amortised cost are carried at amortised cost using the effective interest method.

Any resultant gains or losses arising from changes in the fair value of the financial assets measured at fair value through profit or loss are included in net investment income/(loss) in the Statement of Comprehensive Income in the period in which they arise. Interest earned on financial assets measured at fair value through profit or loss is also included in net investment income/(loss).

(e) Impairment

The Authority applies the simplified approach and recognises a loss allowance for expected credit losses on financial assets, excluding financial assets measured at fair value through profit or loss. The Authority measures the loss allowance for these financial assets at an amount equal to the lifetime expected credit losses. Lifetime expected credit losses are estimated based on the Authority's credit loss experience, adjusted for factors that are specific to the debtors and general economic conditions, taking into consideration both the current and the forecast direction of conditions. The amount of the allowance is recognised in the Statement of Comprehensive Income.

2.7 Cash and Cash Equivalents

Cash and cash equivalents comprise deposits with the Accountant-General's Department (AGD) that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value.

2.8 Trade and Other Payables

Trade and other payables including accruals are initially measured at fair value and subsequently measured at amortised cost using the effective interest method. A payable is derecognised when the obligation is discharged, cancelled or expired. The difference between the carrying amount of a payable (or part of a payable) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

2.9 Provisions

Provisions are recognised when the Authority has a present obligation (legal or constructive) as a result of a past event where it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are reviewed at each financial year-end and adjusted to reflect the current best estimate, taking into consideration the time value of money. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

2.10 Income Recognition

Revenue is recognised when the Authority satisfies a performance obligation by transferring control of a promised good or service to the customer. The amount of revenue recognised is the amount of the transaction price allocated to satisfy the performance obligation. Revenue may be recognised at a point in time or over time following the timing of satisfaction of the performance obligation.

(a) Agency fee from tax administration

The Authority acts as the agent of the Government in the administration of income tax, property tax, goods and services tax, estate duty, stamp duty, gambling duties, casino tax and such other taxes as may be agreed between the Government and the Authority.

Agency fee is determined based on an agreement and is recognised over the period when the services have been rendered.

(b) Income from administration of government schemes

The Authority acts on behalf of the Government in the administration of various government schemes.

Income is determined based on an agreement and is recognised over the period when the administrative services have been rendered. The portion of income that is related to transactional services, if any, is recognised at the point in time when the services have been performed.

(c) Income from property valuation related services

The Authority performs property valuation related services for other government agencies and the public.

Income is recognised at the point in time when the services have been performed.

(d) Interest income

Interest income is recognised using the effective interest method.

(e) Rental income

Rental income from operating leases are recognised on a straight-line basis over the lease term.

2.11 Employee Benefits

(a) Defined benefit plan

Pensionable employees transferred from the Civil Service to the Authority when it was established on 1 September 1992 are entitled to pension benefits in accordance with the provisions of the Pensions Act 1956. Pension liability attributable to the services rendered by these employees prior to the establishment of the Authority will be borne by the Government and is excluded from the Authority's provision of pension.

A pensionable employee may, at retirement, opt for pension to be paid monthly for his remaining lifetime, as a lump sum upon retirement or in a combination of both at a reduced rate.

Provision for pension and gratuities recognised in the Statement of Financial Position includes the present value of the pension obligations as at the financial year-end and is computed by the Authority annually based on the principal assumptions described in Note 15. Discount rates used are the yields as at the financial year-end on government bonds that have maturity dates approximating the tenure of the related pension obligations.

Current service costs of the pensionable employees and interest costs on the provision for pension obligations that arise from the passage of time are recognised in expenditure on

manpower in the Statement of Comprehensive Income. Actuarial gains and losses arising from changes in principal assumptions are recognised in other comprehensive income.

(b) Defined contribution plan

Contributions are made to the Central Provident Fund (CPF) scheme as required by law. The CPF contributions are recognised as expenditure on manpower in the same period as the employment that gives rise to the contribution.

(c) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the financial year-end.

2.12 Leases

At inception of a contract, the Authority assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

(a) Where the Authority is the lessor

At inception or on modification of a contract that contains a lease component, the Authority allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices.

When the Authority acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Authority makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is classified as a finance lease; if not, then it is classified as an operating lease. As part of this assessment, the Authority considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

(b) Where the Authority is the lessee

At commencement or on modification of a contract that contains a lease component, the Authority allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices.

The Authority recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Authority by the end of the lease term or the cost of the right-of-use asset reflects that the Authority will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the lessee's incremental borrowing rate. In calculating the present value of lease payments, the Authority uses the incremental borrowing rate which is the cost of equity as defined under the Cost of Capital framework by the Ministry of Finance at the lease commencement date because the interest rate implicit in the lease is not readily determinable.

Lease payments included in the measurement of the lease liability comprise fixed payments.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability using the effective interest method and by reducing the carrying amount to reflect the lease payments made. It is also remeasured when there is a change in future lease payments arising from the revision of fixed payments. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Authority presents its right-of-use assets within 'property, plant and equipment' (Note 4) and lease liabilities as 'lease liabilities' (Note 11) in the Statement of Financial Position.

The Authority has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases. The Authority recognises the lease payment associated with these leases as an expense on a straight-line basis over the lease term.

2.13 Government Grants

Government grants are recognised at their fair values where there is reasonable assurance that the Authority will comply with the conditions attaching to them and the grants will be received. When the grants relate to compensation for expenses incurred, they are recognised in the Statement of Comprehensive Income in the same periods in which the expenses are recognised. Where the grants relate to assets, the grants are recognised as deferred income in the Statement of Financial Position. The deferred income is

recognised in the Statement of Comprehensive Income on a systematic basis over the periods necessary to match the depreciation and amortisation of the assets, or when the assets are disposed or written off.

2.14 Trust Funds

Trust Funds are funds to which the Authority acts as trustee, administrator or agent but does not exercise control over.

The net assets of the funds held in trust are presented as separate line items at the bottom of the Statement of Financial Position with additional disclosures in the notes to the financial statements (Notes 25 and 26), as prescribed by SB-FRS Guidance Note 3 *Accounting and Disclosures for Trust Funds*.

The receipts and disbursements relating to these funds are accounted for directly in these funds on a cash basis, in which funds received are accounted for when received, instead of when earned, and funds disbursed are accounted for when paid, instead of when incurred, and are disclosed in Notes 25 and 26 accordingly.

2.15 New or Revised Accounting Standards Not Yet Effective

At the date of authorisation of these financial statements, the following amendments to SB-FRSs (including its consequential amendments) that are relevant to the Authority were issued but not yet effective:

Effective for annual periods beginning on or after 1 January 2026

- Amendments to SB-FRS 109 and SB-FRS 107 Amendments to the Classification and Measurement of Financial Instruments and Contracts Referencing Nature-dependent Electricity
- Annual Improvements to SB-FRSs – Volume 11
- Issuance of SB-FRS 118 Presentation and Disclosure in Financial Statements
- Issuance of SB-FRS 119 Subsidiaries without Public Accountability: Disclosures

The adoption of SB-FRS 118 Presentation and Disclosure in Financial Statements is expected to have no material impact on the financial statements, except for the presentation of interest expenses/costs, relating to lease liabilities and provision for pension and gratuities, as a separate financing category in the Statement of Comprehensive Income.

The management expects that the adoption of the other amendments to SB-FRSs will have no material impact on the financial statements in the year of initial application.

3 SHARE CAPITAL

	FY2025/26	FY2025/26	FY2024/25	FY2024/25
	Number of		Number of	
	shares		shares	
	(in '000)	S\$'000	(in '000)	S\$'000
As at 31 March	7,823	7,823	7,823	7,823

The shares are fully paid and are held by the Minister for Finance, a body incorporated by the Minister for Finance (Incorporation) Act 1959. The shares have no par value.

4 PROPERTY, PLANT AND EQUIPMENT

4.1 Property, Plant and Equipment for FY2025/26

	Leasehold Land	Building	Building Systems & Improvements	Computer Hardware	Office Equipment	Furniture & Fittings	Motor Vehicles	Total
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
COST								
As at 1 April 2025	155,344	137,176	66,054	318,758	753	555	73	678,713
Additions	-	-	148	3,143	13	-	-	3,304
Transfer from Development projects-in-progress (Note 6)	-	-	1,324	-	-	-	-	1,324
Disposals	-	-	(561)	(5,467)	(107)	(74)	-	(6,209)
As at 31 March 2026	155,344	137,176	66,965	316,434	659	481	73	677,132
ACCUMULATED DEPRECIATION								
As at 1 April 2025	49,434	78,687	50,745	241,373	717	438	49	421,443
Depreciation for the financial year	1,594	2,638	2,838	37,692	14	34	10	44,820
Disposals	-	-	(561)	(5,467)	(107)	(74)	-	(6,209)
As at 31 March 2026	51,028	81,325	53,022	273,598	624	398	59	460,054
NET BOOK VALUE								
As at 31 March 2026	104,316	55,851	13,943	42,836	35	83	14	217,078

4.2 Property, Plant and Equipment for FY2024/25

	Leasehold Land	Building	Building Systems & Improvements	Computer Hardware	Office Equipment	Furniture & Fittings	Motor Vehicles	Total
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
COST								
As at 1 April 2024	155,344	137,176	68,875	322,866	981	558	73	685,873
Additions	-	-	153	203	19	52	-	427
Transfer from Development projects-in-progress (Note 6)	-	-	409	-	-	-	-	409
Disposals	-	-	(3,383)	(2,660)	(247)	(55)	-	(6,345)
Modification of lease (Note 11)	-	-	-	(1,651)	-	-	-	(1,651)
As at 31 March 2025	<u>155,344</u>	<u>137,176</u>	<u>66,054</u>	<u>318,758</u>	<u>753</u>	<u>555</u>	<u>73</u>	<u>678,713</u>
ACCUMULATED DEPRECIATION								
As at 1 April 2024	47,839	76,048	51,272	206,835	950	457	39	383,440
Depreciation for the financial year	1,595	2,639	2,856	37,198	14	36	10	44,348
Disposals	-	-	(3,383)	(2,660)	(247)	(55)	-	(6,345)
As at 31 March 2025	<u>49,434</u>	<u>78,687</u>	<u>50,745</u>	<u>241,373</u>	<u>717</u>	<u>438</u>	<u>49</u>	<u>421,443</u>
NET BOOK VALUE								
As at 31 March 2025	<u>105,910</u>	<u>58,489</u>	<u>15,309</u>	<u>77,385</u>	<u>36</u>	<u>117</u>	<u>24</u>	<u>257,270</u>

5 INTANGIBLE ASSETS

	Internally Developed S\$'000	Acquired S\$'000	Total S\$'000
5.1 <u>Intangible Assets for FY2025/26</u>			
COST			
As at 1 April 2025	567,925	13,183	581,108
Transfer from Development projects-in-progress (Note 6)	41,424	-	41,424
Disposals	(409)	(292)	(701)
As at 31 March 2026	608,940	12,891	621,831
ACCUMULATED AMORTISATION			
As at 1 April 2025	284,670	12,526	297,196
Amortisation for the financial year	47,905	257	48,162
Disposals	(409)	(292)	(701)
As at 31 March 2026	332,166	12,491	344,657
NET BOOK VALUE			
As at 31 March 2026	276,774	400	277,174
5.2 <u>Intangible Assets for FY2024/25</u>			
COST			
As at 1 April 2024	340,559	13,208	353,767
Transfer from Development projects-in-progress (Note 6)	238,170	-	238,170
Disposals	(10,804)	(25)	(10,829)
As at 31 March 2025	567,925	13,183	581,108
ACCUMULATED AMORTISATION			
As at 1 April 2024	266,093	12,294	278,387
Amortisation for the financial year	29,381	257	29,638
Disposals	(10,804)	(25)	(10,829)
As at 31 March 2025	284,670	12,526	297,196
NET BOOK VALUE			
As at 31 March 2025	283,255	657	283,912
5.3	Intangible assets include the Inland Revenue Interactive Network, being the Authority's core tax administration system, with a Net Book Value of S\$263.7 million (FY2024/25: S\$276.7 million) and a remaining amortisation period of up to 7 years (FY2024/25: 8 years).		

6 DEVELOPMENT PROJECTS-IN-PROGRESS

	FY2025/26	FY2024/25
	S\$'000	S\$'000
COST		
As at 1 April	72,356	150,642
Additions	104,013	160,293
Transfer to Property, plant and equipment (Note 4)	(1,324)	(409)
Transfer to Intangible assets (Note 5)	(41,424)	(238,170)
As at 31 March	<u>133,621</u>	<u>72,356</u>

7 FUNDS WITH FUND MANAGERS

	FY2025/26	FY2024/25
	S\$'000	S\$'000
Unquoted unit trusts at fair value as at 31 March	439,907	519,245

The unquoted unit trusts are managed by two (FY2024/25: three) fund managers appointed under the AGD's Demand Aggregate Schemes for Fund Management Services. During the financial year, the Authority fully disposed unit trusts managed by a fund manager for a cash consideration of S\$203.7 million and invested S\$100.0 million into unit trusts managed by another fund manager.

During the previous financial year, the Authority partially disposed unit trusts managed by a fund manager for a cash consideration of S\$40.0 million.

The unquoted unit trusts are denominated in Singapore dollar.

8 TRADE AND OTHER RECEIVABLES

	FY2025/26	FY2024/25
	S\$'000	S\$'000
Trade receivables	43,076	78,181
Other receivables	7,100	6,369
As at 31 March	<u>50,176</u>	<u>84,550</u>

Credit risk with respect to Trade and other receivables is limited as the receivables are mostly due from government entities and government-linked companies. These balances are unsecured, non-interest bearing and usually settled within 1 month from the invoice date and within credit terms granted to them.

9 CASH AND CASH EQUIVALENTS

	FY2025/26 S\$'000	FY2024/25 S\$'000
Deposits with AGD as at 31 March	318,375	244,120

Deposits are placed with AGD under the Whole-of-Government Centralised Liquidity Management for cost efficiency and better credit risk management. The effective interest rate of Cash and cash equivalents is 1.97% (FY2024/25: 3.25%) per annum.

10 TRADE AND OTHER PAYABLES

	FY2025/26 S\$'000	FY2024/25 S\$'000
Payables for employee benefits	46,429	48,453
Trade payables	20,249	20,535
Other accrual for operating and capital expenditure	41,907	28,879
As at 31 March	108,585	97,867

Trade and other payables due within 1 year are unsecured, non-interest bearing and usually paid within 1 month from the invoice date.

11 LEASES

Leases as lessee

The Authority leases data centre facilities.

Extension options

The data centre facilities leases contain extension options exercisable by the Authority for up to an additional 6 years. The Authority assesses at lease commencement date whether it is reasonably certain to exercise the extension options. The Authority reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

As at 31 March 2026, potential future (undiscounted) cash outflows of approximately S\$172.5 million (31 March 2025: S\$172.5 million) have not been included in lease liabilities because it is not reasonably certain that the leases will be extended.

Information about leases for which the Authority is a lessee is presented below.

Net book value of Right-of-use assets

	Computer hardware FY2025/26 S\$'000	Computer hardware FY2024/25 S\$'000
As at 1 April	77,030	115,745
Additions	-	19
Modification of lease (Note 4)	-	(1,651)
Depreciation charge for the financial year	(36,978)	(37,083)
As at 31 March	40,052	77,030

Carrying amount of Lease liabilities

	Lease liabilities FY2025/26 S\$'000	Lease liabilities FY2024/25 S\$'000
As at 1 April	83,257	122,407
Additions	-	19
Modification of lease	-	(1,659)
Interest expenses on lease liabilities	1,486	2,400
Changes from financing cash flows:		
Repayment of lease liabilities	(36,534)	(37,350)
Interest paid	(1,636)	(2,560)
As at 31 March	46,573	83,257
Amount payable within 1 year	43,439	42,999
Amount payable after 1 year	3,134	40,258

Amount recognised in profit or loss

	FY2025/26 S\$'000	FY2024/25 S\$'000
Interest expenses on lease liabilities	1,486	2,400
Expenses relating to short-term leases	596	1,160
Expenses relating to leases of low-value assets, excluding short-term leases of low-value assets	1,471	819

Amount recognised in Statement of Cash Flows

	FY2025/26 S\$'000	FY2024/25 S\$'000
Total cash outflow for leases	40,035	41,691

Leases for which the Authority is a lessor

The Authority leases out part of its office building. The Authority has classified these leases as operating leases, because they do not transfer substantially all of the risks and rewards incidental to the ownership of the assets.

12 DEFERRED INCOME

The deferred income pertains to grants from the Ministry of Health for the development of computer software.

	FY2025/26	FY2024/25
	SS'000	SS'000
As at 1 April	418	835
Less: Recognised in profit or loss during the financial year	(418)	(417)
As at 31 March	-	418
Amount to be recognised within 1 year	-	418

13 CONTRIBUTION TO GOVERNMENT CONSOLIDATED FUND

The contribution to the Government Consolidated Fund is made in accordance with section 3(a) of the Statutory Corporations (Contributions to Consolidated Fund) Act 1989. Under this Act, the Minister for Finance has the authority to prescribe the contributions to be made by the Statutory Boards. The contribution rate and the framework governing such contributions are determined by the Ministry of Finance.

The contribution is based on 17% (FY2024/25: 17%) of the surplus, excluding Other comprehensive income, for the financial year.

14 PROVISION FOR UNUTILISED LEAVE

	FY2025/26	FY2024/25
	SS'000	SS'000
As at 1 April	15,528	16,034
Net provision utilised during the financial year	(728)	(506)
As at 31 March	14,800	15,528

15 PROVISION FOR PENSION AND GRATUITIES

	FY2025/26 SS'000	FY2024/25 SS'000
As at 1 April	13,887	14,003
Charged to expenditure on Manpower:		
Current service costs	127	24
Interest costs	349	428
Actuarial loss/(gain) charged to Other comprehensive income:		
From changes in demographic assumptions	144	(11)
From changes in financial assumptions	300	246
	<u>14,807</u>	<u>14,690</u>
Amount paid during the financial year	(1,296)	(1,147)
Provision for gratuities	520	344
As at 31 March	<u>14,031</u>	<u>13,887</u>
Amount payable within 1 year	1,822	1,242
Amount payable after 1 year	12,209	12,645

The following principal assumptions are used in determining the Authority's pension obligations:

- (a) pensionable employees will retire at the age of 64 (FY2024/25: 64) and opt for pension to be paid as a lump sum upon retirement;
- (b) the discount rates for determining present value are:
 - 2.48% per annum in FY2024/25 for lump sum due to pensionable employees at retirement while no discounting is required for the provision in FY2025/26, and
 - 2.36% (FY2024/25: 2.76%) per annum for pensions due to pensioners who opted for monthly pensions;
- (c) the estimated future salary increase is 0% (FY2024/25: 0%); and
- (d) the life expectancy for male and female pensioners range from 81.2 to 84.5 years (FY2024/25: 80.7 to 84.0 years) and 85.6 to 87.7 years (FY2024/25: 85.2 to 87.2 years) respectively.

If the discount rates change by 50 basis points with all other assumptions remaining constant, the impact on the Authority's pension liability as at 31 March will be as follows:

	FY2025/26 SS'000	FY2024/25 SS'000
+50 basis points	(399)	(430)
-50 basis points	418	402

If the life expectancy for male and female change by 0.3 year with all other assumptions remaining constant, the impact on the Authority's pension liability as at 31 March will be as follows:

	FY2025/26	FY2024/25
	S\$'000	S\$'000
+0.3 year	283	272
-0.3 year	(285)	(273)

During the year, the Authority also made a provision for gratuities of S\$520,000 (FY2024/25: S\$344,000).

16 OPERATING INCOME

	FY2025/26	FY2024/25
	S\$'000	S\$'000
(a) Disaggregation of Revenue		
<u>Types of services</u>		
Agency fee from tax administration	592,639	609,488
Income from administration of government schemes	30,238	30,481
Income from property valuation related services	5,387	5,067
Others	2,158	1,973
	<u>630,422</u>	<u>647,009</u>
<u>Timing of recognition</u>		
Over time	606,910	625,144
At a point in time	23,512	21,865
	<u>630,422</u>	<u>647,009</u>
(b) Rental income	22,363	22,540
	<u>652,785</u>	<u>669,549</u>

17 MANPOWER

Included in the expenditure on manpower is the following:

	FY2025/26	FY2024/25
	S\$'000	S\$'000
CPF contributions for staff	28,141	33,013

18 SERVICE AND LEASE EXPENSES

Included in the expenditure on services and leases are the following:

	FY2025/26	FY2024/25
	S\$'000	S\$'000
Infocomm technology outsourcing charges	101,114	52,783
Data centre operation charges	34,820	26,569
Computer equipment leasing charges	2,067	1,979
Audit fees:		
Audit of agency accounts	741	741
Audit of corporate accounts	348	348
Board members' allowances	220	225

19 NET INVESTMENT INCOME

	FY2025/26	FY2024/25
	S\$'000	S\$'000
Income from Funds with fund managers:		
Fair value gain	24,363	21,294
Investment expenses	(62)	(69)
	<u>24,301</u>	<u>21,225</u>
Interest income:		
Deposits with AGD	6,794	7,937
Net investment income	<u>31,095</u>	<u>29,162</u>

Included in the fair value gain are gains arising from price movements of unquoted unit trusts classified as financial assets measured at fair value through profit or loss.

20 DIVIDENDS

The Authority was not required to pay any annual dividend in FY2025/26 and FY2024/25 in accordance with the Revised Capital Management Framework for Statutory Boards (CMF 2.0) outlined in Finance Circular Minute No. M2/2024.

21 COMMITMENTS

21.1 Capital Commitments

Capital expenditure approved and contracted for by the Authority as at the financial year-end but not recognised in the financial statements are as follows:

	FY2025/26	FY2024/25
	SS'000	SS'000
Development Projects approved and contracted for	53,223	9,086
Property, Plant and Equipment approved and contracted for	-	1,708
	<u>53,223</u>	<u>10,794</u>

21.2 Operating Lease Commitments – where the Authority is the lessor

The future minimum lease receivables under non-cancellable operating leases contracted for at the financial year-end but not recognised as receivables, are as follows:

	FY2025/26	FY2024/25
	SS'000	SS'000
Related parties		
- Not later than 1 year	7,790	11,094
- Later than 1 year but not later than 5 years	1,245	889
Non-related parties		
- Not later than 1 year	22	341
- Later than 1 year but not later than 5 years	-	22
	<u>9,057</u>	<u>12,346</u>

The Authority leased part of its office building to tenants under operating leases. The leases typically run for a period of 1 to 3 years, with an option to renew the lease on expiry. None of the leases include contingent rental.

21.3 Lease Commitments – where the Authority is the lessee

The Authority's lease commitments relating to data centre facilities have been recognised as lease liabilities. As at 31 March, the future minimum lease payable under non-cancellable leases contracted for at the financial year-end but not recognised as lease liabilities due to the use of practical expedients, are as follows:

	FY2025/26	FY2024/25
	SS'000	SS'000
Not later than 1 year	1,829	1,658
Later than 1 year but not later than 5 years	1,024	1,634
	<u>2,853</u>	<u>3,292</u>

22 TAX ACADEMY OF SINGAPORE

The Authority incorporated the Tax Academy of Singapore (the Academy) on 2 August 2006 as a company limited by guarantee to an amount not exceeding S\$1.00, and is the sole member of the Academy. The principal objects of the Academy are to promote education, research and information exchange in the field of taxation and other related fields of knowledge, for the purposes of educating the public, raising the overall competency of tax professionals for the benefit of the public and raising the vibrancy of the tax community in Singapore or elsewhere, providing taxation-related training for policymakers and tax administrators in Singapore and abroad, and serving as a strategic tool for engagement with foreign tax officials from the region.

The financial transactions of the Academy, a subsidiary of the Authority, are not consolidated as they are immaterial. The summarised financial information of the Academy, audited by RSM SG Assurance LLP, are as follows:

	FY2025/26	FY2024/25
	S\$'000	S\$'000
Assets	8,357	5,939
Liabilities	3,715	1,117
Revenue	3,927	2,877
Other income	66	90
Total comprehensive (loss)/income	(180)	362

23 RELATED PARTY TRANSACTIONS

23.1 Significant Related Party Transactions

In addition to the information disclosed elsewhere in the financial statements, the significant transactions that took place between the Authority and related parties on terms agreed between the parties during the financial year are as follows:

	FY2025/26	FY2024/25
	S\$'000	S\$'000
Ministry of Finance		
- Agency fee income	592,639	609,488
- Rental income	4,985	5,219
- Reimbursement of service costs incurred	5,122	4,619
- Procurement of services	(12,813)	(14,586)
Other Ministries and Statutory Boards		
- Rental income	13,955	13,749
- Income from administration of government schemes	4,259	5,334
- Income from property valuation related and other services	7,554	6,507
- Procurement of services	(68,871)	(51,413)

23.2 Significant Related Party Account Balances

In addition to the information disclosed elsewhere in the financial statements, the significant account balances as at 31 March that the Authority has in relation to related parties are as follows:

	FY2025/26	FY2024/25
	S\$'000	S\$'000
Ministry of Finance		
- Trade receivables	32,640	64,068
- Trade payables	-	(395)
- Other accruals for operating and capital expenditure	(734)	(26)
Other Ministries and Statutory Boards		
- Trade payables	(1,890)	(7,020)
- Other accruals for operating and capital expenditure	(14,079)	(8,030)

23.3 Key Management Personnel Compensation

Key management personnel compensation during the financial year is as follows:

	FY2025/26	FY2024/25
	S\$'000	S\$'000
Short-term employee benefits	10,577	10,919
CPF contribution	349	362
	<u>10,926</u>	<u>11,281</u>

The Commissioner of Inland Revenue/Chief Executive Officer, Deputy Commissioners, Assistant Commissioners, and Chief Legal Officer are considered as key management personnel.

24 **FINANCIAL RISK MANAGEMENT**

The Authority's activities expose it to interest rate risk, currency risk, price risk, credit risk, liquidity risk and capital risk. The Authority's overall risk management strategy seeks to minimise adverse effects from the unpredictability of financial markets on the Authority's financial performance. The Authority invests its surplus funds to meet future capital replacements. To meet this objective, the Authority seeks to achieve capital preservation and optimise investment returns at acceptable risk levels through adequate risk diversification.

The funds are placed in unit trusts that are managed by the fund managers appointed under the AGD's Demand Aggregate Schemes for Fund Management Services. The appointed fund managers are given discretion in managing the funds, subject to the investment guidelines set out in the tender specifications of the scheme. The Authority's investment policies are approved by the Board.

24.1 Interest Rate Risk

The exposure to risk of changes in interest rates relates primarily to interest-bearing assets and deposits with AGD. The interest rates are based on deposit rates determined by the financial institutions with which the cash are deposited and are expected to move in tandem with market interest rate movements.

The Authority does not have any significant exposure to interest rate risk as at the financial year-end.

24.2 Currency Risk

The Authority is not exposed to significant foreign currency risk as the monetary assets and liabilities of the Authority are denominated primarily in Singapore dollars.

24.3 Price Risk

The Authority is exposed to price risk arising from the investments in unit trusts. The price risk is the potential loss in fair value resulting from the decrease in the net asset value of the unit trusts.

If prices of the unit trusts change by 5% with all other variables remaining constant, the impact on the Authority's surplus for the financial year will be as follows:

	FY2025/26	FY2024/25
	S\$'000	S\$'000
+5%	21,995	25,962
-5%	(21,995)	(25,962)

24.4 Credit Risk

The Authority's exposure to credit risk arises from deposits with AGD, trade and other receivables and funds with fund managers. The maximum exposure at the end of the financial year is the carrying amount of these assets as indicated.

Credit risks on trade and other receivables are disclosed in Note 8. Deposits with AGD are placed with high credit quality financial institutions. Funds for investments are placed in unit trusts that are managed by licensed and reputable fund managers.

Based on an assessment of qualitative and quantitative factors that are indicative of the risk of default, the exposure to credit risk arising from deposits with AGD, trade and other receivables and funds with fund managers are low. Therefore, the Authority determined that no further impairment allowance is necessary.

24.5 Liquidity Risk

In the management of liquidity risk, the Authority monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Authority's operations. The funds placed in unit trusts can be liquidated readily when required. The following table presents the Authority's exposure to liquidity risk:

Exposure to liquidity risk

	Carrying Amount S\$'000	Contractual cash flows S\$'000	1 year or less S\$'000	>1 to 5 years S\$'000
31 March 2026				
Non-derivative financial liabilities				
Trade and other payables	108,585	108,585	108,585	-
Lease liabilities	46,573	47,156	44,016	3,140

31 March 2025**Non-derivative financial liabilities**

Trade and other payables	97,867	97,867	97,867	-
Lease liabilities	83,257	85,326	44,485	40,841

24.6 Capital Risk

The Authority manages its capital to ensure it will be able to continue as a going concern while fulfilling its objective as a statutory board. The capital structure of the Authority consists of share capital and accumulated surplus. There were no changes in the capital management approach during the financial year. The Authority is not subject to externally imposed capital requirements, except for the Revised Capital Management Framework for Statutory Boards (CMF 2.0) outlined in Finance Circular Minute No. M2/2024 which took effect from 1 April 2024.

24.7 Fair Value Measurements

The carrying amounts of current financial assets and liabilities carried at amortised cost approximate their respective fair value due to the relative short-term maturity.

The Authority measures fair value of its financial assets using the following fair value hierarchy that reflects the significance of the inputs used in the measurements:

- (a) Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- (b) Level 2: valuation techniques based on observable inputs, either directly (that is, as prices) or indirectly (that is, derived from prices); and
- (c) Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

In infrequent circumstances where a valuation technique for financial instruments is based on significant unobservable inputs, such instruments will be included in Level 3.

The following table presents the financial assets measured at fair value and classified by level of fair value measurement hierarchy:

	Level 1	Level 2	Level 3	Total
	S\$'000	S\$'000	S\$'000	S\$'000
Unquoted unit trusts at fair value				
As at 31 March 2026	-	439,907	-	439,907
As at 31 March 2025	-	519,245	-	519,245

The fair values of the unquoted unit trusts are derived based on the valuations obtained from fund managers.

There were no transfers between the levels during the financial year.

25 TRUST FUND FOR THE EMPLOYMENT CREDIT SCHEMES

The Trust Fund for the Special Employment Credit Scheme was first set up and constituted under a trust deed in 2012 for the purpose of a scheme which provides financial incentives to encourage employers to hire senior Singaporean workers and to boost the employability of these senior Singaporean workers.

As part of the Unity Budget announced on 18 February 2020, the Government introduced the Senior Employment Credit Scheme to support employers in implementing the key recommendations by the Tripartite Workgroup on Older Workers on increasing the retirement and re-employment age, and the Enabling Employment Credit Scheme to support the employment of persons with disabilities. With the introduction of these two new schemes, an Amendment and Restatement Trust Deed for the Trust Fund for the Special Employment Credit Scheme between the Government, the Central Provident Fund Board, and the Authority took effect from January 2021 to stipulate powers and provisions of a new and expanded Trust Fund for the Employment Credit Schemes.

There are a total of three sub-funds under the Trust Fund for the Employment Credit Schemes, namely:

- (a) Special Employment Credits Sub-Fund;
- (b) Senior Employment Credits Sub-Fund; and
- (c) Enabling Employment Credits Sub-Fund.

Under the Amendment and Restatement Trust Deed for the Trust Fund for the Special Employment Credit Scheme, the Authority was appointed as the trustee of the Senior Employment Credits Sub-Fund and the Enabling Employment Credits Sub-Fund with effect from 29 January 2021:

- (a) The Senior Employment Credits Sub-Fund receives funds from the Government and pays Senior Employment Credits to eligible beneficiaries, and operating expenses incurred for the scheme and administration of the Senior Employment Credits Sub-Fund.
- (b) The Enabling Employment Credits Sub-Fund receives funds from the Government and pays Enabling Employment Credits to eligible beneficiaries, and operating expenses incurred for the scheme and administration of the Enabling Employment Credits Sub-Fund.

The two sub-funds invest in Special Singapore Government Securities after setting aside adequate cash flows for operational needs, and receive interest income on these securities.

From 2021 to 2022, Senior Employment Credits were disbursed to support employment of Singaporean workers aged 55 and above and earning up to S\$4,000 a month. From 2023 to 2025, disbursements were made to support employment of Singaporean workers aged 60 and above and earning up to S\$4,000 a month. During Budget 2026, the Government announced an extension of the scheme until end 2027.

From 2021 to 2025, Enabling Employment Credits were disbursed to support employment of persons with disabilities (Singaporeans and Permanent Residents) aged 13 and above and earning below S\$4,000 a month. During Budget 2025, it was announced that the scheme would be extended to 2028.

The trust periods of the Senior Employment Credits Sub-Fund and the Enabling Employment Credits Sub-Fund currently end on 31 December 2027 and will be lengthened in view of the budget announcements to extend the schemes. At the expiration of the trust period of each sub-fund, all remaining assets of the sub-fund shall be returned to the Government pursuant to the Trust Deed for the Trust Fund for the Employment Credit Schemes.

Senior Employment Credits Sub-Fund	FY2025/26	FY2024/25
	S\$'000	S\$'000
Fund Balance	666,330	899,449
Represented by:		
Special Singapore Government Securities	638,012	849,447
Cash	28,318	50,002
Net Assets	666,330	899,449
Receipts		
Interest Income	31,423	37,773
Disbursements		
Senior Employment Credits disbursed	261,192	254,049
Administrative fees and expenses	3,350	1,219
	264,542	255,268
Net disbursements during the year	(233,119)	(217,495)
Fund balance as at 1 April	899,449	1,116,944
Fund balance as at 31 March	666,330	899,449

Enabling Employment Credits Sub-Fund	FY2025/26 S\$'000	FY2024/25 S\$'000
Fund Balance	78,881	108,468
Represented by:		
Special Singapore Government Securities	75,907	102,135
Cash	2,974	6,333
Net Assets	78,881	108,468
Receipts		
Interest Income	3,741	4,849
Disbursements		
Enabling Employment Credits disbursed	31,411	33,137
Administrative fees and expenses	1,917	833
	33,328	33,970
Net disbursements during the year	(29,587)	(29,121)
Fund balance as at 1 April	108,468	137,589
Fund balance as at 31 March	78,881	108,468

26 TRUST FUND FOR THE PROGRESSIVE WAGE CREDIT SCHEME

The Progressive Wage Credit Scheme (PWCS) was introduced in Budget 2022 on 18 February 2022 to provide transitional wage support for employers to adjust to mandatory wage increases for lower-wage workers covered by the Progressive Wage and Local Qualifying Salary requirements; and voluntarily raise wages of lower-wage workers.

On 13 December 2022, a Trust Fund was set up and constituted under the Trust Deed for the Trust Fund for the Progressive Wage Credit Scheme (PWCS Trust Fund) to co-fund wage increases of eligible resident employees from 2022 to 2026. As announced during Budget 2026, PWCS will be extended for a further 2 years, from 2026 to 2028.

Under the Trust Deed for PWCS Trust Fund, the Authority was appointed as the trustee of the PWCS Trust Fund. The PWCS Trust Fund receives funds from the Government, to pay Progressive Wage Credits to eligible beneficiaries, and operating expenses incurred for the administration of the PWCS Trust Fund. The first PWCS payout was made on 31 March 2023.

The trust period of the PWCS Trust Fund will end on 31 December 2028 and will be lengthened in view of the budget announcement to extend the scheme. At the expiration of the trust period, all remaining assets of the PWCS Trust Fund shall be returned to the Government pursuant to the Trust Deed for the PWCS Trust Fund.

Trust Fund for the Progressive Wage Credit Scheme	FY2025/26 S\$'000	FY2024/25 S\$'000
Fund Balance	<u>2,457,156</u>	<u>3,128,109</u>
Represented by:		
Cash and cash equivalents	<u>2,457,156</u>	<u>3,128,109</u>
Net Assets	<u>2,457,156</u>	<u>3,128,109</u>
Receipts		
Funds from Government	-	1,000,000
Interest Income	73,647	112,402
	73,647	1,112,402
Disbursements		
Progressive Wage Credits disbursed	740,145	1,481,667
Administrative fees and expenses	4,455	2,553
	744,600	1,484,220
Net disbursements during the year	(670,953)	(371,818)
Fund balance as at 1 April	<u>3,128,109</u>	<u>3,499,927</u>
Fund balance as at 31 March	<u>2,457,156</u>	<u>3,128,109</u>

27 AUTHORISATION OF FINANCIAL STATEMENTS

The financial statements were authorised for issue by the Board of the Authority on 17 June 2026.